

STATEMENT PERTAINING TO THE 208 COMMISSION CONFLICTS OF INTEREST POLICY

I have received a copy of the Conflicts of Interest Policy, have read and understand the Conflicts of Interest Policy, and in signing this statement, I hereby agree to comply not only with the Conflicts Policy's literal expression, but also with what I believe to be its intent.

I may have certain financial interests or affiliated interests which may give rise to a potential, apparent, or actual conflict of interest, as set forth below. The nature of those interests, the specific proposals that the Commission may receive to which such conflicts may exist, and the reasons why such interests may give rise to a potential, apparent, or actual conflict of interest are as follows:

It was just made aware that The Lewin Group entered into an agreement to be acquired by Cngenix. Cngenix is owned by United Health Group and Qwest Communications has a large contract with United Health Group and also with Cngenix (through UHG). In my role at Qwest, I have influence over vendor selection for health plans, data integrators, etc.

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

I also hereby certify that if any possible proposal should be considered in the future with respect to which I have a potential, apparent, or actual conflict of interest, and which has not been disclosed in this Statement, I will promptly disclose the circumstances to the Commission and will comply with the Conflicts of Interest Policy in all regards with respect to such proposal.

Erik Amundson
Name

5-3-07
Date

STATEMENT PERTAINING TO THE 208 COMMISSION CONFLICTS OF INTEREST POLICY

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*As Director of Health and Disability Benefits
for Qwest Communications, I have influence
over selection of Health Plans for our members.
Qwest Communications contracts with Kaiser Permanente
in Colorado, Oregon and Mid-Atlantic. Kaiser Permanente
of Colorado submitted a Rebid Proposal.*

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Erik Amundson
Name

May 2nd, 2007
Date

STATEMENT PERTAINING TO THE BLUE RIBBON COMMISSION FOR HEALTH CARE REFORM ON CONFLICT OF INTEREST

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Founder and Ex Officio Member of the Board: Colorado Consumer Health Initiative

I am one of the founders of the Colorado Consumer Health Initiative (CCHI), and served as Board Chair between 2001 and December 2006. I remain on the Board in an ex-officio capacity, and retain voting rights during this last year of service.

I encouraged CCHI to submit a proposal to the Commission. I was not involved in proposal development, did not attend any meetings related to the development of the proposal and excused myself from the portion of the CCHI Board meeting devoted to discussion and final approval of the proposal submitted to the Commission. I am on CCHI's global email list, and occasionally read an email about their process and meeting schedule, but did not respond to those emails or attend any proposal development meetings. I did not see any version of the proposal during development and only read the final version after the proposal had been submitted to the Commission.

I attended one meeting of CCHI's Public Policy Committee and gave them an update about the Commission. CCHI did ask me then and later a few questions about the proposal submission process, including what constituted a comprehensive proposal. I responded to the same extent that I would have responded to any other organization or member of the public asking the same question. If the question fell outside the boundaries set by Commission protocol, I referred CCHI to Ms. Schulte or Ms. Wesley.

CCHI contacted me during the proposal development process in search of information about Medicaid/SCHIP simplification and I suggested a couple of organizations they might contact for that information.

Ed Kahn, who is a regular volunteer on health issues with the Colorado Center on Law and Policy, participated to some extent with the CCHI proposal development process and attended at least some of their meetings. I encouraged him to do so. We did not at any time discuss the content of the proposal that was being developed.

The only other conversation I recall having with CCHI was to encourage them to think "outside the box" and to consult with former CCHI leadership and outside experts for suggestions and advice.

Members of CCHI that have submitted proposals either on their own or in collaboration with other organizations include:

Colorado Children's Campaign
Health Care for All Colorado
Service Employees International Union (SEIU)

I had no communication with any of those organizations about the development of their proposals.

Colorado Community Health Network

My sister, Stephanie Arenales, is employed by Covering Kids and Families (CKF), which is housed at and exists as a project of the Colorado Community Health Network (CCHN). I sit on CKF's advisory committee. My understanding is that Stephanie's immediate supervisor, who works primarily for CCHN was very involved in the development of the CCHN proposal. I did not communicate with CCHN regarding any aspect of their proposal nor did Stephanie participate in any aspect of proposal development. My sister also sits on the Board of Clinica-Campešina, a federally-qualified health center in Colorado. Clinica Campešina is a member of CCHN.

Committee for Colorado Health Care Solutions

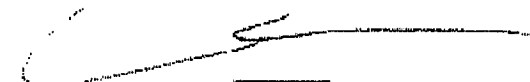
Ms. Plock called me during the proposal development process and asked me for names of people I might recommend to their group who are knowledgeable about health care policy and would provide a consumer perspective on health care. I provided her three names, understanding that she would likely contact one person from that group. Ms. Plock did contact Lorez Meinhold. As I understand it, Ms. Meinhold's participation ultimately was limited to providing the group with some technical assistance/expertise. She was not involved in the substantive development of the proposal and is not listed as an author.

Ms. Meinhold and I have worked together closely for many years; I was CCHI's Board Chair while she was the Executive Director of CCHI. Ms. Meinhold currently works for the Colorado Health Foundation. The Foundation is one of CCLP's funders. She participated in this effort on her own time, not on behalf of the Foundation. Ms. Meinhold asked me three or four technical questions about Medicaid/SCHIP during the proposal development process and Ms. Plock asked me one question related to self sufficiency, ability to make co payments, and the Self Sufficiency Standard developed by the Colorado Fiscal Policy Institute, a project of CCLP. I responded to each question orally and/or by sending information readily available on the internet. I attended none

of the group's meetings and did not discuss the content or direction of the proposal with any person participating with this group, including Ms. Meinhold.

CERTIFICATION

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Elisabeth Arenales

April 24, 2007

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Meto Denver Health & Wellness Commission - member
Denver Chamber Health Care Committee - member

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

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4/27/07
Name

[Signature]
Date

(Carrie Besnette)

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Employed by Metropolitan State College of Denver

Board member: Denver Metro Chamber of Commerce

Metro Denver Health & Wellness Commission

Denver Metro Sports Commission

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

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2/21/07
Name _____ Date _____

Carrie Besnette
Date _____

name (Carrie Besnette)

4-24-07
Date

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I am employed by Denver Health and Hospital
Authority, the largest provider of care to the uninsured
and Medicaid in the state. Items (3) and (4) under
Definitions - Financial Interest, apply to most or all proposals.
Additionally, DHHA is a member of CCAN, which submitted
a proposal. However I was not involved in preparation of that proposal.

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Reg Burnette
Name

5/7/07
Date

→ Additionally, DHHA's CEO and my direct supervisor Patricia Helton and Cody Carter Belzley, my co-workers, were directly involved in preparing Proposal #12. I was not involved directly or indirectly in preparing this proposal.

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Re: Proposal #10, I served on the Board of Directors & chaired the Health Policy Committee of CCMU & participated in the early stages of the development of their proposal. I dropped all of these on Appointment to the Commission. Re: #6, I am employed by Kaiser permanente!

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 (Dave Downs)

Name

Date

4/24/07

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1. Vice President Legal Affairs, Rocky Mountain Health Plans.

I have worked at Rocky Mountain Health Plans since 2002. Rocky was established in 1974 by doctors and community leaders in Grand Junction to develop a community-wide approach to health care. As such, Rocky is a not-for-profit health plan providing coverage for business, individual, Medicare, Medicaid, and CHP+ beneficiaries. In addition, Rocky owns CNIC, which is a Third Party Administrator for self-funded plans. In the 1980s, Rocky expanded through Western Colorado. In the 1990s, it expanded through the rest of the state.

It is very likely that many, if not all, proposals will affect the operations of Rocky. Some of the potential impact may be positive (e.g., if there is a proposal to adopt a Minnesota-like model restricting health plans to not-for-profit), some negative (e.g., if there is a proposal to eliminate all private health plans), some mixed or undetermined.

2. Chair, Club 20 Subcommittee on Health Care.

In the Spring of 2006, I was appointed Chair of Club 20's Subcommittee on Health Care. As Chair, I led an effort to learn about health care reform proposals in other states, particularly Massachusetts. After the adoption of SB 96-208, the Subcommittee decided to continue to monitor the health care reform efforts of the Commission in order to evaluate proposals from a rural perspective. Interested persons from the community, who were not members of Club 20, began to participate. Although some members of the Club 20 Subcommittee declined to participate in pursuing a focus on health care reform, many members of Club 20, including the Executive Director, continued to participate. As such, the group evolved into a task force that consisted of persons both in Club 20 and outside of Club 20. In the first months of 2007, the group decided to consider submitting a proposal to the Commission. At that point, I withdrew from the leadership of the group, which passed to a local physician, and another employee at Rocky (not in my department) took my place to provide a health plan perspective for the task force.

Accordingly, although I did not set about to create a process to submit a proposal to the Commission, my actions as Chair of the Club 20 Subcommittee on Health Care did set in motion a chain of events that resulted in a proposal.

I provided a great deal of information to the Club 20 Subcommittee in 2006, before the prospect of submitting a proposal had been considered. In addition, in 2007, I have been asked by the task force at times for feedback on specific issues concerning Rocky's operations. [I have provided feedback to the task force when the information was not readily available from other sources. For example, I could think of no one else to whom the task force could be referred for a multiple-year perspective of the unique way Medicaid services have been delivered in Western Colorado in which Medicaid beneficiaries have access to more than 90% of the providers in the community, resulting in virtually all beneficiaries having a medical home.]

I am not certain how the task force utilized any of the information I provided.

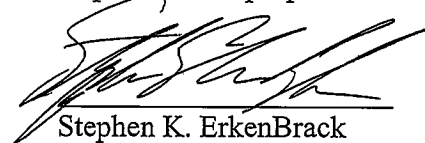
3. Hale Hackstaff Tymkovich & ErkenBrack (Private Practice).

My clients in private practice included Kaiser Permanente, which has filed a Notice of Intent to Submit a Proposal. My representation of Kaiser ended in 2001, and I, of course, have had no role in the preparation of its proposal, although I may have previously worked with Kaiser employees who helped prepare the current proposal.

4. Colorado Association of Health Plans

Rocky Mountain Health Plans is a member of CAHP, which has also filed a Notice of Intent to Submit a Proposal. I had no role in the preparation of any such proposal. It is my understanding that the organization has since decided not to submit a proposal.

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Stephen K. ErkenBrack

April 6, 2007
Date

Esqar

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None

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Don M. Z
Name

Date

5/24/07

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I have long been a proponent of market driven health care reform. People who agree with that view pay me to explain it. So do some people who disagree with it.

Entities interested in health care reform often ask my opinion. They may contribute to the Independence Institute if they find my opinion worthwhile. I am not privy to the details of Independence Institute financing. The Independence Institute has never asked me to modify my views for financial reasons.

As far as I know, none of my private clients are involved in submitting any proposal to the Commission. However, I do not know the details of my clients' financial arrangements or whether any of my clients are participating in consortiums making proposals.

I have been asked to speak on health care reform by groups that may have submitted proposals. Beyond reimbursement for expenses, compensation is negligible—the largest so far this year was a \$25 gift card. Economics teaches that everything has its price. As far as I'm concerned amounts of this magnitude do not create any potential, apparent, or actual conflict of interest. The price that would make me modify my opinion for the purposes of the Commission is a great deal higher.

I own stock in firms that would, in my view, be harmed if Colorado or the United States were to expand government control of health care, impose a health care tax, or allow government to direct private business spending for the purposes of health care reform.

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Linda Gurn

Name

22 April 2007

Date

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I have an affiliated interest
in Service Employees International Union (SEIU).
SEIU is my employer. SEIU has submitted
a proposal to the 208 Commission titled
"Better Health Care For Colorado".

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

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Julia Free
Name

4/24/07
Date

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I am a member of the Colorado State Association of Health Underwriters. I did not participate in the creation of the proposal submitted by that organization.

I am unaware of any financial interest that will either be advantaged or disadvantaged by any of the proposals submitted by any organization

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R Allan Jensen

Name

April 24, 2007

Date

Deleted: _____

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None

Deleted: _____

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Grant Jones
Name

May 3, 2007
Date

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I SERVE AS CHAIRMAN OF THE BOARD OF
CHILDREN'S HOSPITAL & WE HAVE A CONTRACT
WITH LEWIN TO HELP IN THE AFFILIATION
AGREEMENT WITH THE UNIVERSITY OF
COLORADO. I ALSO SERVE ON THE BOARD
OF ROSE MEDICAL CENTER

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

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DONALD L KORTZ
Name

5-7-07
Date

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- ① Chair, Denver Metro Chamber Health Care Committee and participant in Quality Health Care Initiative
- ② Member, Rose Community Foundation Health Care Committee
- ③ Member, Executive Health Care Study Group
- ④ Employed by Lockton Companies, LLC, an insurance broker and employee benefit consultant
- ⑤ Member, Business Council on Health Care Competition, CHCI

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William N. Lindsay III 
Name

4/24/07
Date

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- * I am Executive Director of a non-profit organization that accepts dues & funding from employers and health care organizations and provider organizations.
- * I sit ~~on~~ ^{on} non-paid Board of "Director" (not elected) for Co. Patient Safety Organization, Co. Foundation for Medical Care and Co. Clinical Guidelines Collaborator.

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Donna Marshall
Name

4/27/07
Date

- * I have a Health Sector Mutual Fund in my retirement account.
- * My husband works for a health plan.

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I work for Centura Health, the largest
healthcare system in Colorado w/ 12
hospital in both rural and urban, home
care/hospice and long term care facilities

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Sam Nicholson
Name

April 25, 2007
Date

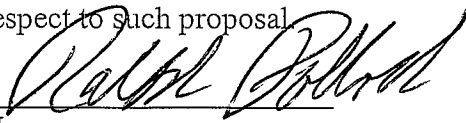
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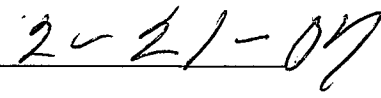
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Name


Date

STATEMENT PERTAINING TO THE 208 COMMISSION CONFLICTS OF INTEREST POLICY

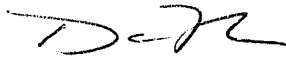
I have received a copy of the Conflicts of Interest Policy, have read and understand the Conflicts of Interest Policy, and in signing this statement, I hereby agree to comply not only with the Conflicts Policy's literal expression, but also with what I believe to be its intent.

I may have certain financial interests or affiliated interests which may give rise to a potential, apparent, or actual conflict of interest, as set forth below. The nature of those interests, the specific proposals that the Commission may receive to which such conflicts may exist, and the reasons why such interests may give rise to a potential, apparent, or actual conflict of interest are as follows:

- consultant to New Golden Insurance Company
- consultant to Health Grades, Inc.
- Board member of CAHI

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

I also hereby certify that if any possible proposal should be considered in the future with respect to which I have a potential, apparent, or actual conflict of interest, and which has not been disclosed in this Statement, I will promptly disclose the circumstances to the Commission and will comply with the Conflicts of Interest Policy in all regards with respect to such proposal.

David Rivera 
Name

4/27/07
Date

STATEMENT PERTAINING TO THE 208 COMMISSION CONFLICTS OF INTEREST POLICY

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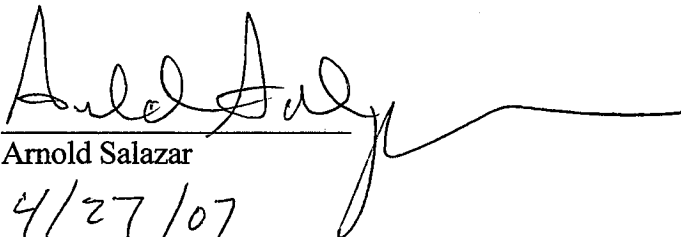
I may have certain financial interests or affiliated interests which may give rise to a potential, apparent, or actual conflict of interest, as set forth below. The nature of those interests, the specific proposals that the Commission may receive to which such conflicts may exist, and the reasons why such interests may give rise to a potential, apparent, or actual conflict of interest are as follows:

I have a conflict of interest with proposal number 11, Community of Caring. I am a member of one of the organizations, Colorado Behavioral Health Council, participating in this proposal, in addition my wife is the Chairperson of the lead agency in this proposal, the Colorado Community Health Network.

I did not participate in the writing of this proposal nor did I know of its content before it was made available to all commissioners.

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

I also hereby certify that if any possible proposal should be considered in the future with respect to which I have a potential, apparent, or actual conflict of interest, and which has not been disclosed in this Statement, I will promptly disclose the circumstances to the Commission and will comply with the Conflicts of Interest Policy in all regards with respect to such proposal.


Arnold Salazar
4/27/07
Date

Simon

STATEMENT PERTAINING TO THE 208 COMMISSION CONFLICTS OF INTEREST POLICY

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I have no financial interest nor have been directly involved in the development of any proposal submitted to the Commission (affiliated interest).

I do wish to disclose the following:

- I have previously advised the author of the Enigami proposal on legislative activities to promote their proposal,*
- I drafted and pursued legislation, several times, nearly identical to the primary provisions of the Bode proposal,*
- I have a personal relationship with one of the authors of the Colorado Consumer Health initiative's proposal, but we have not discussed any proposal,*
- I have been working for 2 years on a Medicaid reform for persons with disabilities proposal, unrelated to the Commission's work, with the Colorado Community Health Network, key author of the Community of Caring proposal. There is no financial relationship nor have I discussed any proposal submitted to the Commission with them,*

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

I also hereby certify that if any possible proposal should be considered in the future with respect to which I have a potential, apparent, or actual conflict of interest, and which has not been disclosed in this Statement, I will promptly disclose the circumstances to the Commission and will comply with the Conflicts of Interest Policy in all regards with respect to such proposal.



Name

April 26, 2007

Date

[Handwritten mark]

STATEMENT PERTAINING TO THE 208 COMMISSION CONFLICTS OF INTEREST POLICY

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None

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

I also hereby certify that if any possible proposal should be considered in the future with respect to which I have a potential, apparent, or actual conflict of interest, and which has not been disclosed in this Statement, I will promptly disclose the circumstances to the Commission and will comply with the Conflicts of Interest Policy in all regards with respect to such proposal.

[Signature] Steven J. Summer

Name

4-27-07

Date

STATEMENT PERTAINING TO THE 208 COMMISSION CONFLICTS OF INTEREST POLICY

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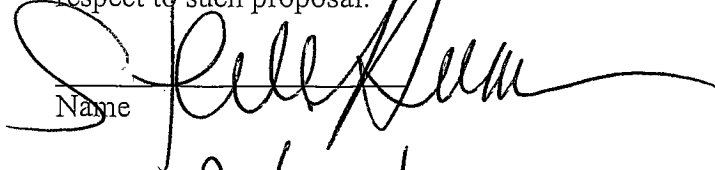
I am employed by the
Colorado Hospital Association

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

I also hereby certify that if any possible proposal should be considered in the future with respect to which I have a potential, apparent, or actual conflict of interest, and which has not been disclosed in this Statement, I will promptly disclose the circumstances to the Commission and will comply with the Conflicts of Interest Policy in all regards with respect to such proposal.

Name

Date



Steven Summer

2/21/07

STATEMENT PERTAINING TO THE 208 COMMISSION CONFLICTS OF INTEREST POLICY

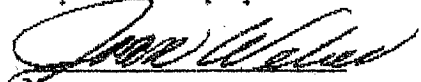
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I may have certain financial interests or affiliated interests which may give rise to a potential, apparent, or actual conflict of interest, as set forth below. The nature of those interests, the specific proposals that the Commission may receive to which such conflicts may exist, and the reasons why such interests may give rise to a potential, apparent, or actual conflict of interest are as follows:

I do not have directly or indirectly any interest
in any entity which presents proposal although
I do work with Kaiser as they provide the
City's health insurance & I work with
negotiating the terms of the coverage we
provide for our employees.

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

I also hereby certify that if any possible proposal should be considered in the future with respect to which I have a potential, apparent, or actual conflict of interest, and which has not been disclosed in this Statement, I will promptly disclose the circumstances to the Commission and will comply with the Conflicts of Interest Policy in all regards with respect to such proposal.


Name

4-24-07
Date

**STATEMENT PERTAINING TO THE
208 COMMISSION CONFLICTS OF INTEREST POLICY**

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I may have certain financial interests or affiliated interests which may give rise to a potential, apparent, or actual conflict of interest, as set forth below. The nature of those interests, the specific proposals that the Commission may receive to which such conflicts may exist, and the reasons why such interests may give rise to a potential, apparent, or actual conflict of interest are as follows:

None

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

I also hereby certify that if any possible proposal should be considered in the future with respect to which I have a potential, apparent, or actual conflict of interest, and which has not been disclosed in this Statement, I will promptly disclose the circumstances to the Commission and will comply with the Conflicts of Interest Policy in all regards with respect to such proposal.

[Signature]
Name

May 3, 2007
Date

STATEMENT PERTAINING TO THE 208 COMMISSION CONFLICTS OF INTEREST POLICY

I have received a copy of the Conflicts of Interest Policy, have read and understand the Conflicts of Interest Policy, and in signing this statement, I hereby agree to comply not only with the Conflicts Policy's literal expression, but also with what I believe to be its intent.

I may have certain financial interests or affiliated interests which may give rise to a potential, apparent, or actual conflict of interest, as set forth below. The nature of those interests, the specific proposals that the Commission may receive to which such conflicts may exist, and the reasons why such interests may give rise to a potential, apparent, or actual conflict of interest are as follows:

I do not have any direct conflicts of interest. However, in the interests of full disclosure, I wish to note the following. First, I am a member of the board of directors of Denver Health and Hospital Authority and Denver Community Health Services, Inc. Several people from Denver Health were part of the Committee for Colorado Health Care Solutions group that submitted a proposal, but I was in no way involved in this. Also, Denver Health is part of Colorado Community Health Network and they submitted a proposal. Early on, their consultant asked me some purely process questions about the 208 commission and some questions about technical resources (e.g., data and other technical experts). However, I was in no way involved in the development of the CCHN proposal. Second, five years ago, I provided technical assistance to the Colorado Coalition for the Medically Underserved in the formulation of their comprehensive health reform proposal at that time. This included a component called PRO Colorado. I have not been in any way involved in their deliberations since then or in the recent drafting of what they submitted to the Commission. Third, I at one time served on the board of the Colorado Consumer Health Initiative but in no way have been involved in the development of their proposal. Fourth, early in their process, before they had pulled together their committee or begun formulating a plan, I answered some questions about technical resources (data, experts, etc.) for two people who became involved in writing the Plan for Covering Coloradans. Fifth, over the past 25 years, I have written many papers and articles on health care policy matters. I noted that several groups that submitted proposals footnoted material from pieces I authored in the past. However, I had no prior knowledge of this and in no way participated in the formulation of their proposals.

Please write "none" if applicable. Please attach additional sheets if additional space is needed.

I also hereby certify that if any possible proposal should be considered in the future with respect to which I have a potential, apparent, or actual conflict of interest, and which has not been disclosed in this Statement, I will promptly disclose the circumstances to the Commission and will comply with the Conflicts of Interest Policy in all regards with respect to such proposal.

Barbara Yondorf
Name

April 26, 2007
Date